Approaching the Redline



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A Stronger Economy

- Creates jobs
- Labor shortage
- Wage increases
- Higher inflation
- Higher interest rates



Key Issues in 2017

- Economy still has a lot of energy left
- Tax policy changes bullish for jobs and the market
- Reduced regulation good for many industries
- Infrastructure spending unlikely to happen
- Will immigration policy changes constrict labor supply?
- New global trade policies could raise cost of imports
- Fed wants to raise interest rates making dollar stronger
- Monetary policy in Europe and Japan keeps rates low
- Will labor shortage create wage inflation?
- Will inflation expectations increase interest rates?
- New bull market for single-family housing
- Oil and gas industries are rebounding

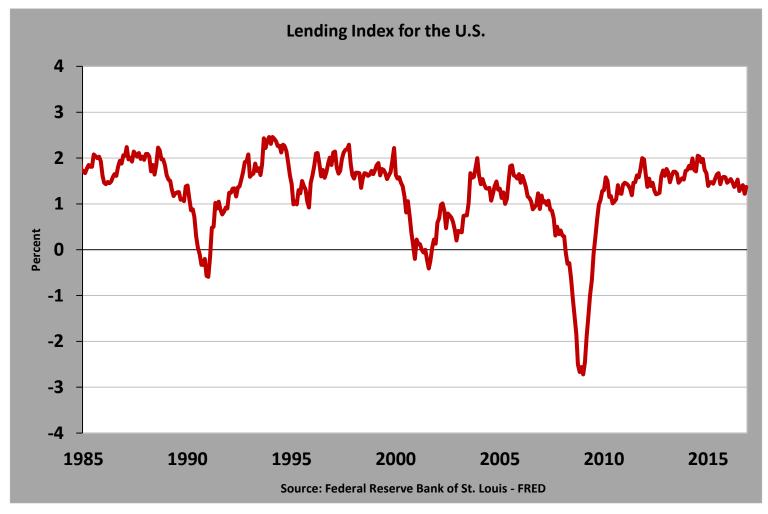
Tax Reform

House Ways and Means Committee "Blueprint"

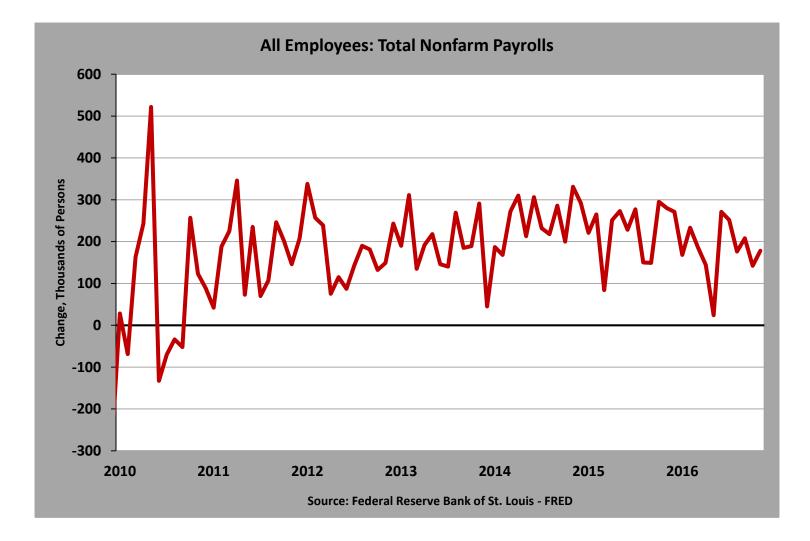
Three tax brackets: top is 33% Larger standard deduction Larger child/dependent tax credit Eliminate AMT Improving the EITC Encourage charitable giving providing real tax incentive Reform provisions for retirement savings Eliminate the estate tax Individuals deduct 50% of dividends/interest/capital gains from stocks/mutual funds

Stop overtaxing Made in America products Lower corporate tax rate to 25% Allow full and immediate write-offs on new investment Lower the corporate tax rate to 20% Shift to a territorial system of corporate taxes

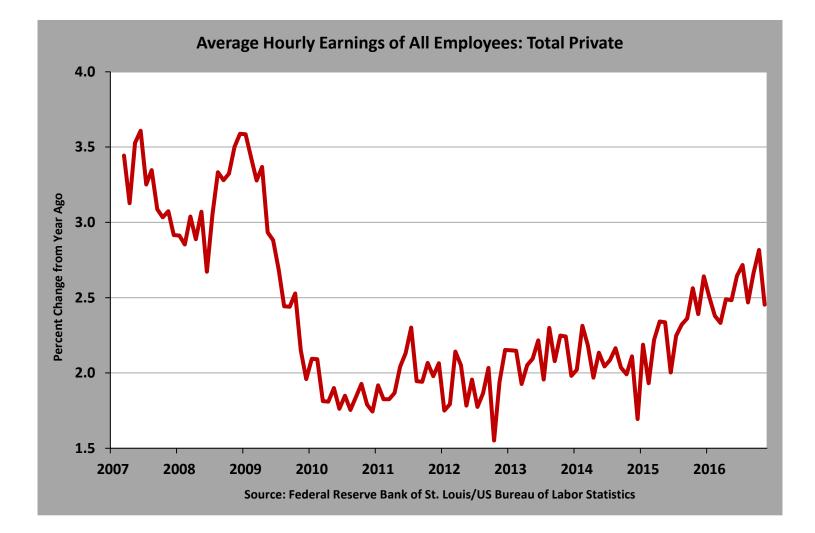
U.S. Leading Index of Economic Indicators



New Jobs Created Each Month

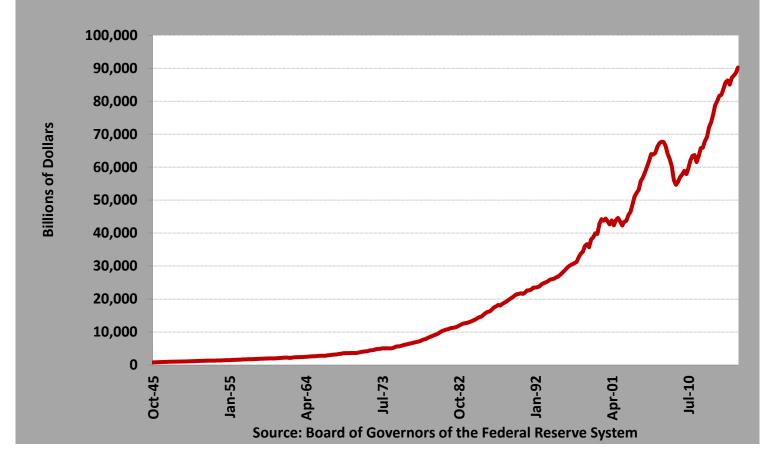


Average Hourly Earnings Annual Rate of Change

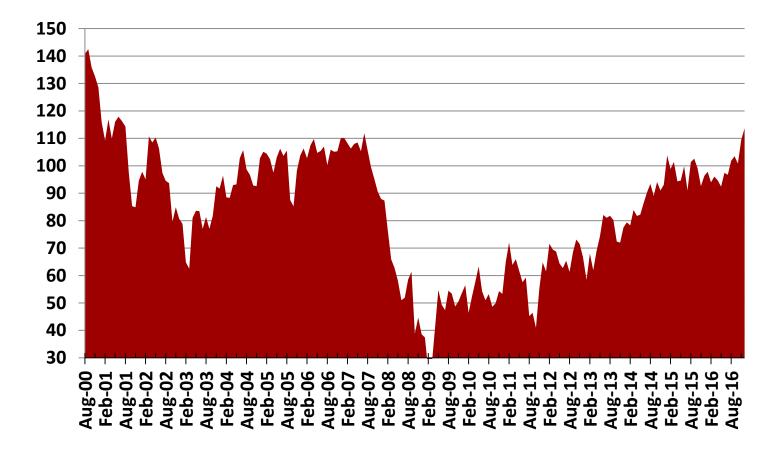


Household Net Worth Recovering After Stock Market Rally

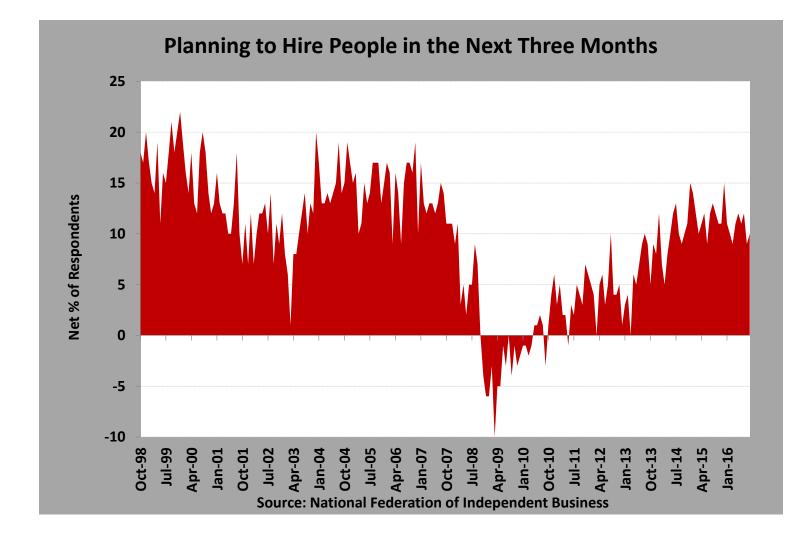
Households and Nonprofit Organizations; Net Worth, Level



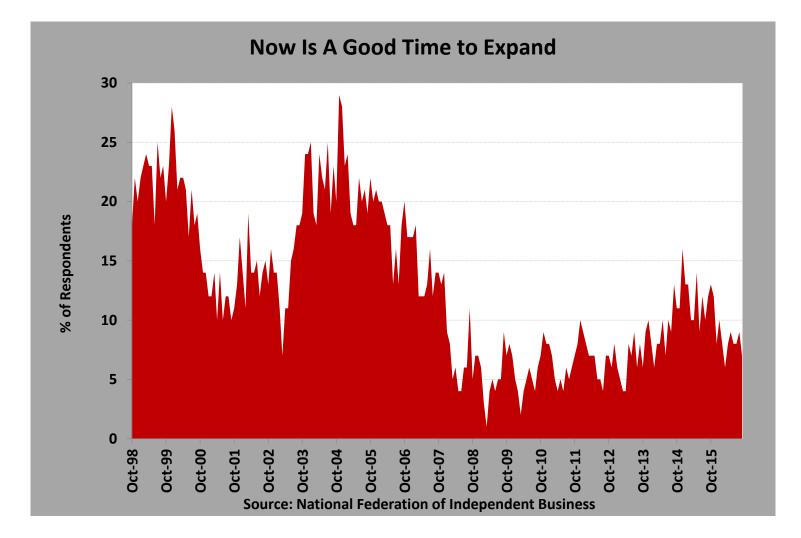
Consumer Confidence Index



Small Business Outlook "Planning To Hire People In The Next 3 Months"



Small Business Outlook "Now Is A Good Time To Expand"



Corporate Hiring Plans

Next 6 Months

<u>Q4-16</u> <u>Q3-16</u> <u>Q2-16</u> <u>Q1-16</u>

More Jobs 35% 27% 29% 29%

Less Jobs 30% 36% 35% 38%

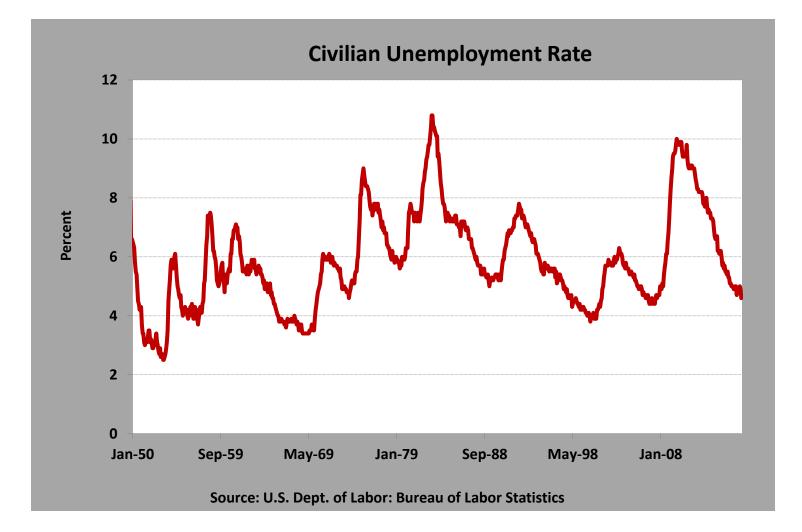
Source: Business Roundtable

Job Openings in America Looking for Workers

Total Job Openings	5,534,000
Construction	205,000
Manufacturing	322,000
Trade, Transportation, Utilities	1,048,000
Professional & Business Services	926,000
Education & Health Care	1,205,000
Leisure & Hospitality	700,000
Government	512,000

Source: Bureau of Labor Statistics BLS release on Dec. 7, 2016

Civilian Unemployment Rate



Interest Rates

The 30-Year Mortgage and the 10-Year Treasury Bond

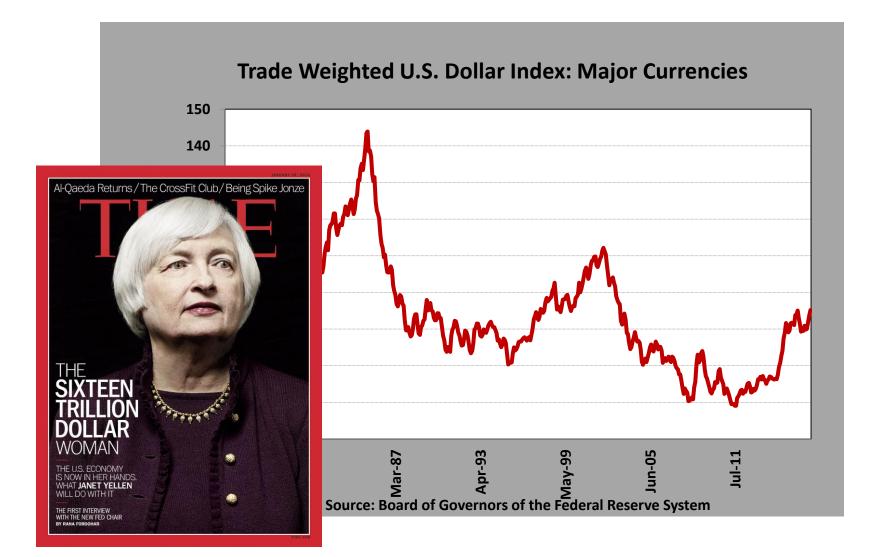


Source: Board of Governors of the Federal Reserve System/FRED

What Can Keep Inflation in Check?



Trade Weighted U.S. Dollar



What Can Keep Inflation in Check?



Deflationary Impact of Strong Dollar American cost to buy 4,000,000 yen Toyota

FRED Number of yen to get \$1

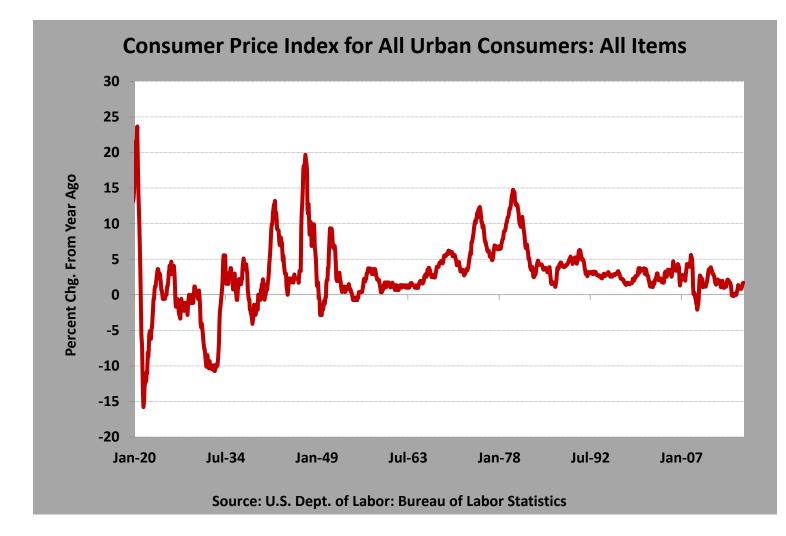


Investor Impact of Strong Dollar Mexican cost to buy \$1 million building in U.S.

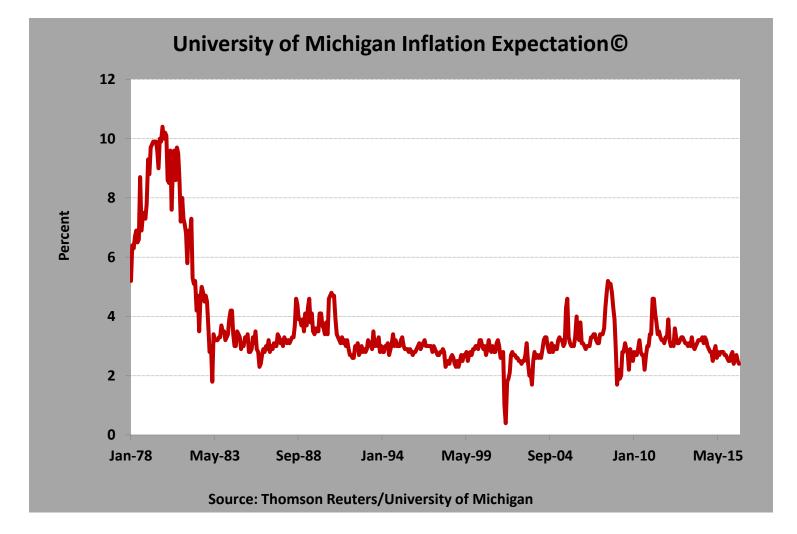
FRED Number of pesos to get \$1



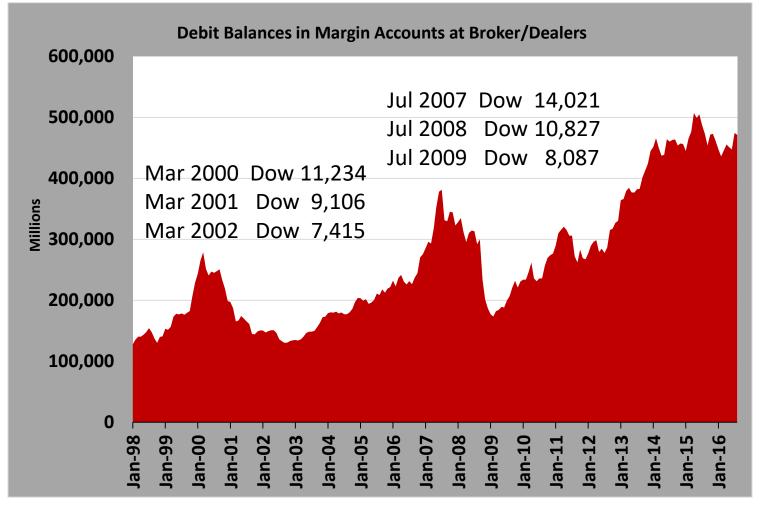
Inflation Rate



University of Michigan Inflation Expectations Survey



Margin Debt Debit Balances at Broker/Dealers



Source: Standard and Poor's





Rate Hikes Prior to Black Monday October 19, 1987

September 198411.500 %December 19865.875 %Lowering rates for two years

Jan 5, 1987 tiny increase to 6.00%
Apr 30, 1987 half percent increase to 6.50%
May 22, 1987 quarter percent increase to 6.75%
Sept 4, 1987 half percent increase to 7.25%
Sept 24, 1987 tiny increase to 7.3125%

Oct 19, 1987 Black Monday: Dow falls 22.6% in one day

Black Monday October 19, 1987

Rate hike regime lasted eight months. Rate was increased five times. Rate increased by a total of 1.50%

Then the stock market collapsed.

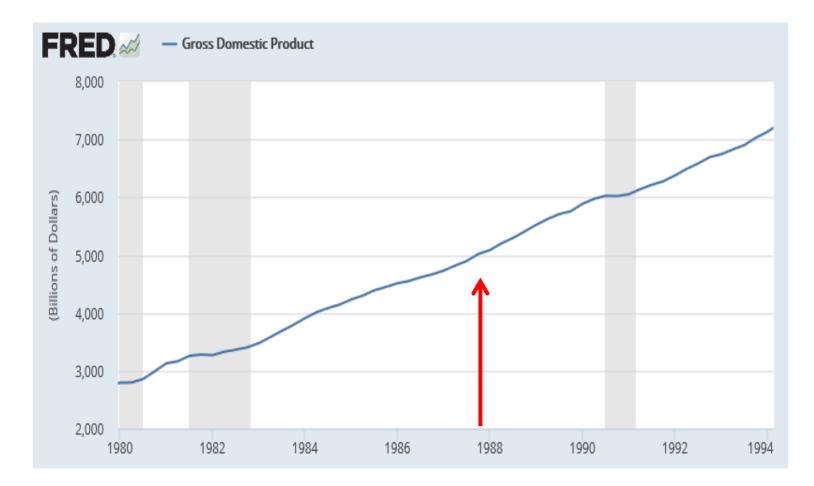
Rate Cuts After				
Black Mon	day	October 19, 1987		
Oct 19, 1987	Black Mo Dow falls	onday: 5 22.6% in one day		
Oct 20, 1987 Nov 4, 1987 Jan 28, 1988 Feb 11, 1988	half perce small dec	was still 7.3% ent decrease to 6.8% crease to 6.6% crease to 6.5%		
Mar 30, 1988 Dec 31, 1988	• •	ercent increase to 6.7% e rate hikes to 8.7%		

Black Monday October 19, 1987

Rate cut regime lasted four months. Rate was cut four times. Rate was cut by a total of .80%

Rate increases resumed four months after the crash.

Impact of Black Monday on the Economy



CRE Continues to Shine

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Unit Val \$382. AS OF CL		ay's Change 0.0110 (0	.00%)	Portfolio N \$24.30E AS OF 12/31/	В	Estimated An 0.89%	nual Expenses 💮	52 Week Range \$362.2666 - 01/20/16	
Profile	Performance	e Charting	Portfolio	Management	Team				
1 Mon	th 3 Month	6 Month 1	Year 3 Year	s 5 Years	10 Years				
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Date: N	lay 06,2013 Close:	282.84							
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The Housing Market

Pew Survey on Housing December, 2016

"A solid majority (72%) of renters say they would like to buy a home in the future."

> Source: Pew Research Center December 15, 2016 In a Recovering Market, Homeownership Rates.....

Pew Survey on Housing December, 2016

"A substantial portion of the ongoing falloff in homeownership reflects fewer renter households transitioning to homeownership, rather than homeowners being forced out of the market through foreclosure or other financial difficulty."

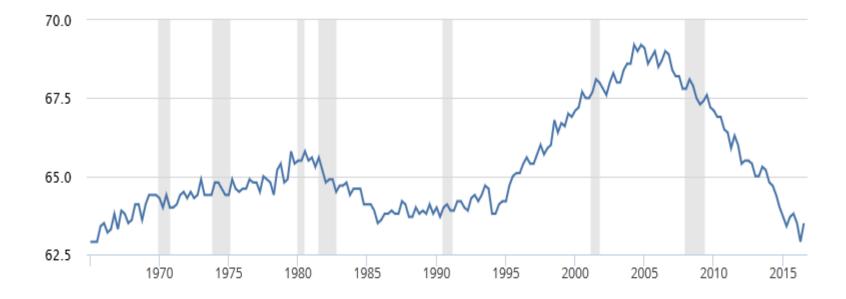
HO Rate for households headed by adult younger than 35

1982 41.2%

2016 35.2%

Source: Pew Research Center December 15, 2016 In a Recovering Market, Homeownership Rates.....

Homeowner Rate in America Since 1965



Source: Census Bureau

Declining Homeownership Across the Age Spectrum

Head of Household	HO Rate 1994	HO Rate 2016
<35 years	37.3%	35.2%
35-44 years	64.5%	58.4%
45-54 years	75.2%	69.1%
55-64 years	79.3%	74.9%
> 65 years	77.4%	79.0%

Source: Pew Research Center December 15, 2016 In a Recovering Market, Homeownership Rates.....

Collapse of the Subprime Market

	Percent of <u>new mortgages</u>
2008	11.1%
2009	5.6%
2010	3.8%
2011	3.6%
2012	3.1%
2013	4.6%
2014	5.0%
2015	5.0%
2016	5.0% estimate

Source: Equifax Inc.

Collapse of the Subprime Market

Average First Mortgage Loan Amount in 2016 \$240,000

Average Subprime First Mortgage Loan in 2016 \$160,000

Source: Equifax Inc. for loans originated in Mar/Apr/May 2016

The Cost of Mortgage Regulation

"Since the housing crash, borrowers with excellent credit scores have increasingly dominated the market and lending to those with low credit scores has all but ceased."

> Source: Pew Research Center December 15, 2016 In a Recovering Market, Homeownership Rates.....

Lack of Down Payment Total Financial Assets for Renter Households

Household Age	Median Financial Assets		
	2004	2013	
<35	\$3 <i>,</i> 300	\$3,000	
35 to 44	\$4,400	\$3,100	
45 to 54	\$4,900	\$3,600	
55 to 64	\$4,800	\$2,100	
>65	\$2 <i>,</i> 500	\$4,000	

The Investment Climate

- U.S. college endowments lost 1.9 percent for the year ended June 30, 2016.
- In the prior 12 months, they saw an average gain of 2.4 percent.
- The 10-year average fell to 5 percent.
- This is well below the median 7.4 percent return they expect to earn over time.

Poor performance was attributed to international equities, energy and natural resources, commodities and hedge funds. Hedge funds were among the worst performers with a 4 percent loss.

The Investment Climate

Best performers for endowments:

Private equity real estate with 7.1 percent return Private equity investments with 4.5 percent return Fixed income bonds with 3.6 percent return.